

ISSA Virtual Event

19 January 2022

Key Outcomes



Financial Crime Compliance



Financial Crime Compliance

Session Topic

The session provided an overview of the ISSA Financial Crime Compliance (FCC) Principles and their importance to the Securities Services industry.

Recent changes made to the ISSA Due Diligence Questionnaire were reviewed and explained.

A short poll was conducted to understand the audience's understanding of the Principles and their implementation.

Key Outcomes

The poll results showed that the majority of the audience understood the need for a set of Principles that focused specifically on the crime compliance requirements for the securities services industry

The recent review of the Questionnaire that included simplifying the structure and wording, removing questions that overlapped with Wolfsberg as well as any that were unworkable in practise, was well received.



Financial Crime Compliance – Polling Results

Question

FCC Q1. Do you recognize the need for a dedicated financial crime risks framework covering the Securities Services industry?

◯ Yes

Unsure

O No

Yes	88% (38)
Unsure	4% (2)
No	6% (3)



Financial Crime Compliance – Polling Results

Question

FCC Q2. Have you seen an increas exposure of the Securities Service to financial crime risks over recer	es industry
O Yes	
O Unsure	
O No	

Yes	70% (34)
Unsure	22% (11)
No	6% (3)



Financial Crime Compliance – Polling Results

Question

FCC Q3. Has your organization implemented the FCC Principles, either through integrating these into your own compliance framework or through adoption of the ISSA Questionnaire?

○ Yes

Unsure

O No

Yes	35% (16)
Unsure	51% (23)
No	13% (6)



DLT in the Real World



DLT in the Real World

Session Topic

The panel discussed the findings of the DLT 2021 Survey, in the context of both the 2020 and 2021 outcomes. With the data in focus the debate was on the opportunities (both product and process), the value and momentum.

The polls gave an interesting snap shot of the attendees' views and, despite the panel giving a number of live examples of DLT solutions, the favourite response was still 3-5 years before scalable DLT solutions are seen.

Challenges abound for those trying to implement a DLT solution but, with effort, they can be solved.

Key Outcomes

Successes are yet to make the industry evangelical about the maturing DLT technology.

Barriers are still there and atomic settlement needs more explanation and understanding of the implications.

Wallet and Crypto custody are higher on firms' agendas than other asset classes.

It is imperative that firms answer the next survey so ISSA has the best longitudinal view to help the members understand DLT in the Real World.



DLT in the Real World - What Changed in a Year?

	Where is DLT delivering?	How	are we delivering DLT?
10%	DLT is 10% more important to market participants than in 2020	30%	DLT resourcing is up 30%
300%	x3 more firms are exploring DLT than in 2020	MVE	The "Minimum Viable Ecosystem" has become more important than the technology
200%	The number of market participants with live DLT usage cases has doubled	20%	Delivery functions (including Operations and Compliance) are more engaged – by 20%
4	DLT development is increasingly focused on 4 key usage cases	25%	25% of DLT customers see the business case as a blocking obstacle
3	and 3 main asset classes	CBDC	CBDC remains the key dependency for DVP and cash funding on DLT



Question

DLT 1. Have you read the survey?	
⊖ Yes	
O No	

Yes	82% (41)
No	18% (9)
50 responses	



Question

DLT 2. Did your firm respond to the survey?
⊖ Yes
O No

Yes	65% (29)
No	34% (15)
44 responses	



Question

DLT 3. Which asset classes have priority for a DLT solution in your organization?

O Equities/ETFs

O Fixed Income

- Crypto custody (wallets and payment tokens)
- Private Markets (unlisted securities)

quities/ETFs	25% (10)
ixed Income	17% (7)
Crypto custody (wallets and payment tokens)	45% (18)
Private Markets (unlisted securities)	12% (5)



Question

	Г 4. Has your firm increased resourcing DLT going into 2022?
\bigcirc	Yes
\bigcirc	No
\bigcirc	Unsure

Yes	69% (27)
No	15% (6)
Unsure	15% (6)



Question

DLT 5. Do you believe that the industry can deliver a scalable blockchain solution?

O Yes, within 1-3 years

O Yes, within 3-5 years

• Yes, but it will take more than 5 years

O No

es, within 1-3 years	4% (2)
es, within 3-5 years	53% (24)
es, but it will take more than 5 years	35% (16)
10	6% (3)



Question

DLT 6. Are your clients ready for real-time atomic settlement?
⊖ Yes
O No
O Not sure

Yes	9% (4)
No	67% (29)
Not sure	23% (10)



The New Norm



The New Norm

Session Topic

The session focussed on the recent articles completed by the New Norm Working Group (WG) dealing with the impact of the pandemic on the Securities Services industry.

The WG Co-Chairs discussed a range of topics including Working Methods, Electronic Signature, Operational Resilience and Automation.

Polling questions were used to gain an understanding of the audience's concerns.

Key Outcomes

Due to the pandemic, the audience felt that Operational Resilience was the key topic for the Securities Services industry to focus on.

Account opening and corporate actions continue to be the most manual areas.

Technology and digital transformation would be the key driver of change for the industry, utilizing APIs and RPA.



Question

New Norm Q1: Looking back to the start of the pandemic, which of the following topics did you feel it was most important that the industry focused on?



Operational Resilience

- Signatures
- ◯ SSI's

O Working Methods

Automation	21% (6)
Operational Resilience	57% (16)
Signatures	10% (3)
SSI's	3% (1)
Working Methods	7% (2)



Question

New Norm Q2: In responding to the pandemic, have you considered changing your operational footprint?

- O No plans to change
- O Plan to change, but not implemented
- O Footprint has changed more consolidated now (location...
- O o Footprint has changed more distributed now (location...

No plans to change	36% (8)
Plan to change, but not implemented	13% (3)
Footprint has changed – more consolidated now (location and / or provider)	27% (6)
o Footprint has changed – more distributed now (location and / or provider)	22% (5)



Question

New Norm Q3: Which technology is your firm investing in the most over the next 12 months to drive automation?

O AI

O API

O DLT

O Robotics Process Automation (RPA)

ted	
AI	0% (0)
API	59% (13)
DLT	9% (2)
Robotics Process Automation (RPA)	31% (7)



Question

New Norm Q4: Which of the below areas
involves the most manual processing for
your organisation?

- O Account Opening
- O Confirmations / Pre-matching
- O Corporate Actions
- O Data (including SSI Maintenance)
- O Reconciliataions
- O Other

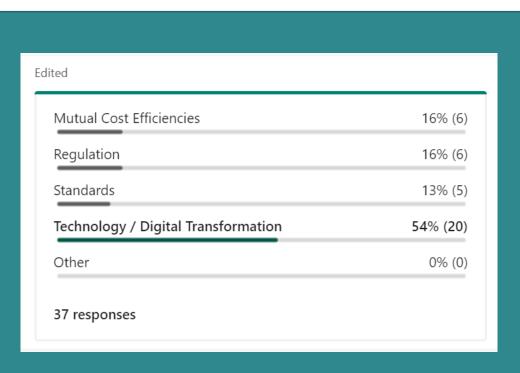
Account Opening	50% (13)
Confirmations / Pre-matching	0% (0)
Corporate Actions	26% (7)
Data (including SSI Maintenance)	7% (2)
Reconciliataions	11% (3)
Other	3% (1)



Question

New Norm Q5: What do you think will be the biggest catalyst for change in the Securities Services industry?

- O Mutual Cost Efficiencies
- Regulation
- Standards
- O Technology / Digital Transformation
- O Other





Asset Servicing Data Sourcing



Asset Servicing Data Sourcing

Session Topic

The panellists discussed the corporate action life-cycle, based on the results of the Corporate Action survey conduced by The Value Exchange.

The cost of sourcing data was found to be greater than the cost of processing a corporate action.

Key risks exist due to the manual processing inherent in the corporate action life-cycle at present.

Key Outcomes

By changing the way that data is sourced, it would be possible to cut costs and reduce risk.

Automation of parts of the corporate action life-cycle could reduce errors, regulatory issues and reputational damage.

'Golden Copy' markets achieve 20% savings on their data sourcing costs, whilst significantly reducing risk.







Corporate Actions 2021: Overview



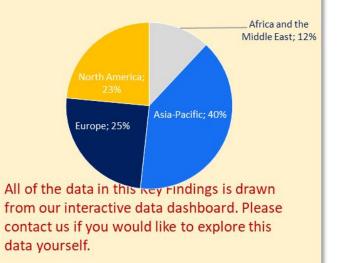
Our 2020 "Asset Servicing Innovation" survey highlighted corporate action data as the key area of corporate action errors today.

With the support of Accenture, FIS, the DTCC, HKEX and ISSA, this benchmarking campaign set out to explain the true role of data in the corporate action lifecycle – its role in driving risk today and in helping to create new efficiencies tomorrow.

This document summarises the key statistical findings of our campaign so far. We would love to hear your reactions to these findings and so please reach out if you have any comments or questions (to info@thevalueexchange.co)



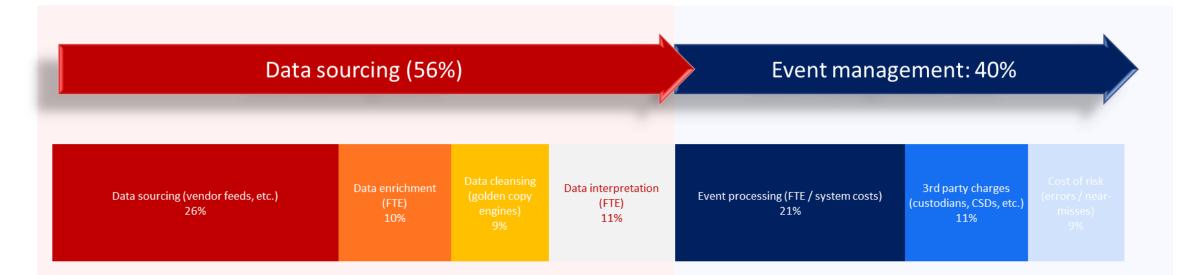
Run in June/July 2021, this survey draws on direct feedback from over 230 industry specialists around the globe: from all industry segments (investors, banks, brokers, exchanges, etc.) and geographies.





The True Cost of Corporate Action Data

It costs more to source an event than it does to process it

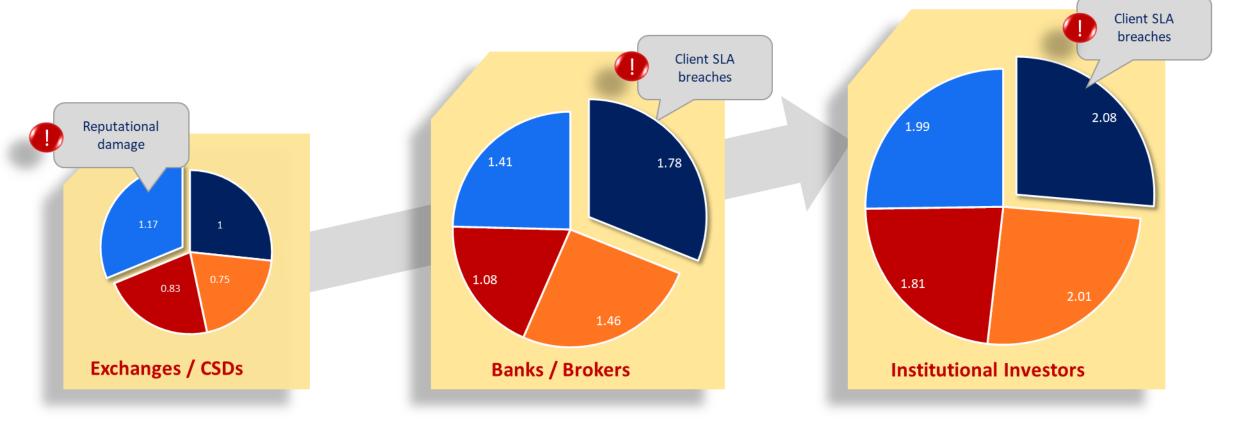


Total Cost of a Corporate Action (Global Average)



The True Cost of Corporate Action Data

Data is hurting client relationships most of all

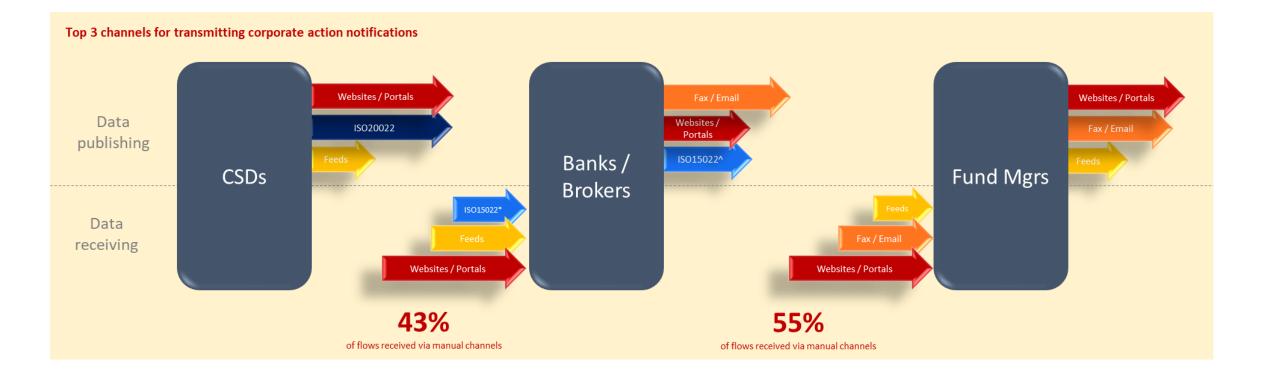


Client SLA breaches
Internal Audit issues
Regulatory sanction / penalties
Reputational Damage



Where is Event Data Creating Risk?

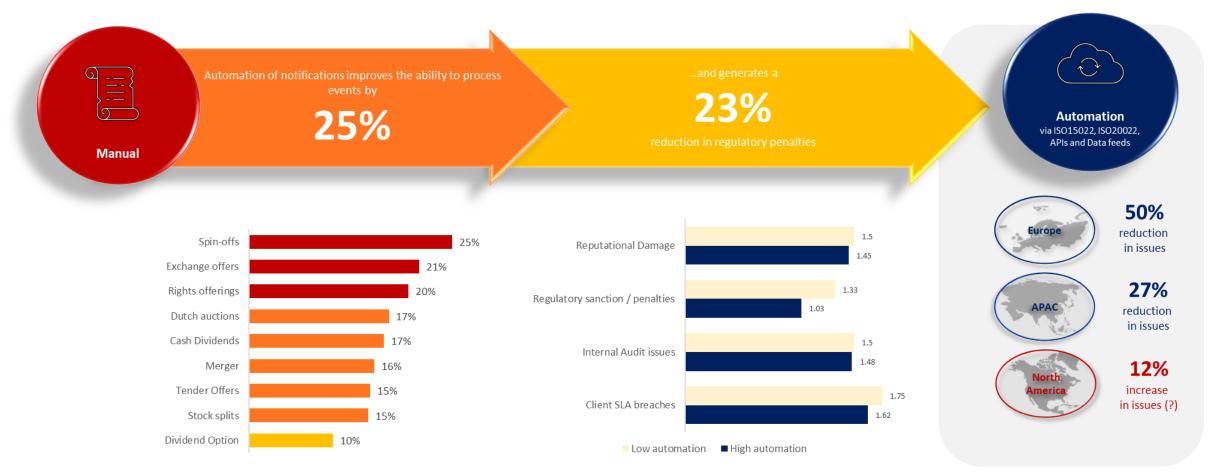
46% of event data is entirely manual today





What Can We Do to Reduce Risk?

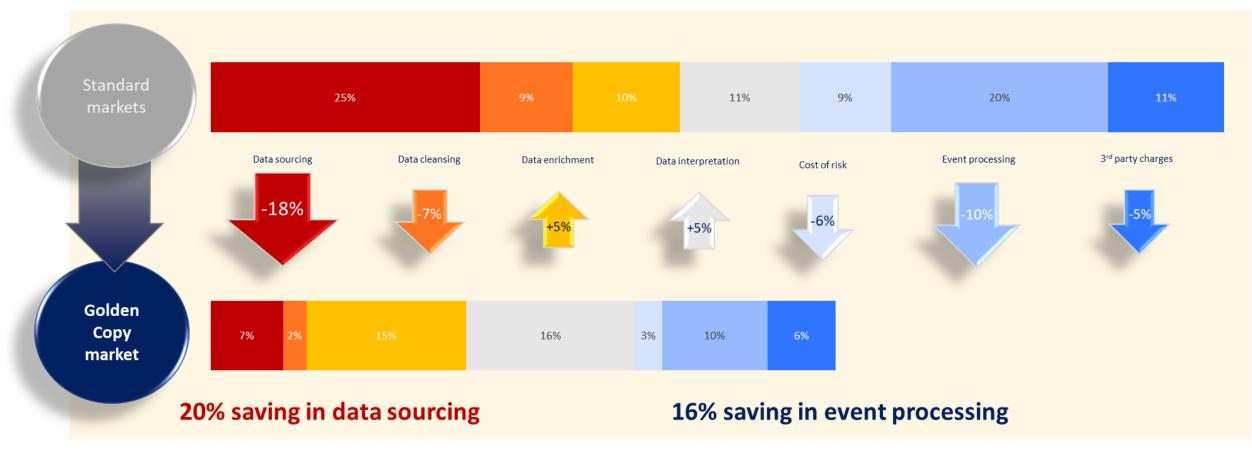
Messaging automation can yield 50% gains





What Can We Do to Reduce Risk?

Golden-copy markets drive 20% savings in data sourcing

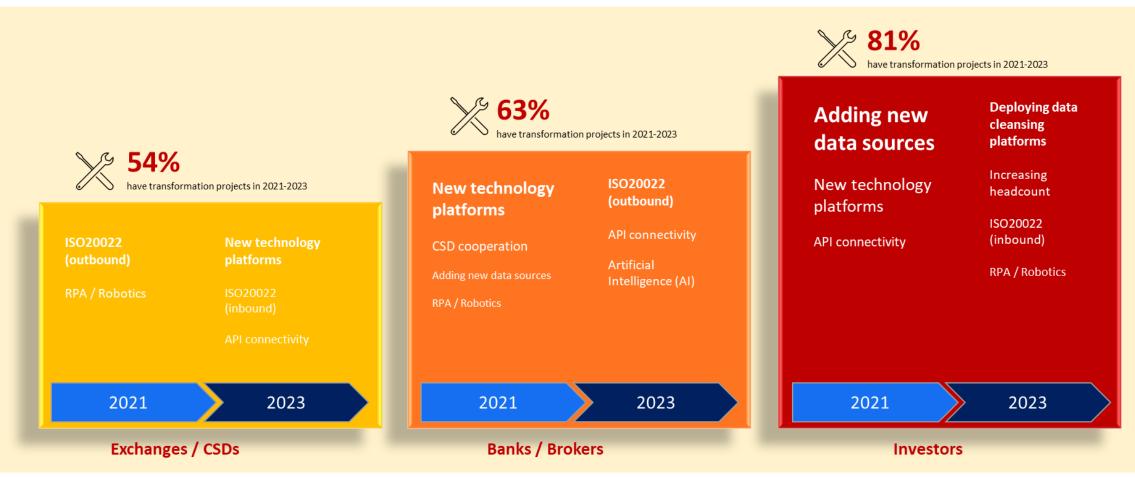




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What Are We Doing to Cope?

Investors are leading the digitisation journey: but not this year





What Are We Doing to Transform?

We need to tell the story in the front office too

